



March 11, 2022

Dear Lumberjacks,

Throughout my first year as president, I have focused on refining, articulating, and advancing NAU's distinctive mission. Guiding this work has been our university community's shared vision of being a national leader in supporting and delivering **equitable postsecondary value** to our students and the communities they represent. This vision makes clear our value proposition to students, communities, and partners, as we build on NAU's 122-year legacy of excellence as an engine of opportunity for Arizona. Now more than ever, our work at NAU must advance equitable policies and practices and seek to broaden participation, close achievement gaps, and propel transformative outcomes that promote individual social and economic mobility in communities throughout our state and beyond.

To support our bold strategic initiatives, we must have sustainable resources to deliver high-quality academic and student support programs that contribute to transformative outcomes. NAU's 2022-2023 Tuition and Fee proposal reflects our focus on equity, access, and value, while also bridging the gap in resources caused by three class years with no tuition increase for most students, ongoing inflationary cost pressures, and the imperative to invest in new strategic initiatives to bolster our programs and services to students.

Our proposal is the product of significant planning and careful evaluation and reflects input and consultation with the Associated Students of Northern Arizona University (ASNAU) and the Graduate Student Government (GSG). It reflects a shared understanding that to preserve and enhance academic quality and prevent the burden of even higher adjustments for future students, this is the time to recalibrate our tuition and fee models in order to ensure equity for Lumberjacks now and into the future.

Full details about NAU's Tuition and Fee proposal are available in the links below and include ways to share your feedback on our proposal.

[President Cruz Rivera's Letter to ABOR](#)

[NAU press release/2022-2033 Tuition and Fee Proposal](#)

[NAU 2022-2023 Proposed Tuition and Fee Rates](#)

We are proud of our bold efforts underway that will ensure equitable access for future generations of Lumberjacks.

I look forward to discussing our proposal in the weeks ahead.

Sincerely,



José Luis Cruz Rivera
President



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