



April 21, 2022

Dear Lumberjacks,

I am pleased to announce today the formal kickoff to NAU's year-long **Sustainable Smart Campus Master Plan** process. This comprehensive effort will set forth the guiding principles for future land use and development of facilities and infrastructure on our campus over the next 10 years and will be spearheaded by a representative steering committee and our consulting partners from DLR Group, who bring a wealth of experience in master planning to support this universitywide endeavor.

This is an opportune and essential time for our university to engage in this process. Our last master plan was completed in 2010, and in the 12 years since its release, the landscape of higher education has evolved significantly. Further, as we near the completion of our Strategic Roadmap process, it is timely to launch a master planning effort now so that we can align how we plan, develop, and utilize our physical infrastructure closely with our articulated institutional mission and vision. And finally, as the title for this process implies, this work must be done with our commitment to sustainability as a crucial consideration in all planning efforts.

I want to thank the following individuals for their commitment to serve as members of the Steering Committee over the next year in advancing these efforts:

- Valerie Barrett (Manager, Planning and Space Management)
- Stephanie Bauer (Director, Facilities and Maintenance)
- Christopher Boyer (Dean, College of Arts and Letters)
- Steve Burrell (Vice President, Information Technology Services)
- Cynthia Childrey (Dean and University Librarian)
- Ann Marie Chischilly (Vice President, Native American Initiatives)
- T.C. Eberly (Associate Vice President, Campus Operations)
- Miriam Espinoza (Assistant Clinical Professor, School of Nursing)
- Christy Farley (Senior Vice President, Engagement and Public Affairs)
- Bjorn Flugstad (Senior Vice President, University Operations and Chief Financial Officer)
- Megan Gavin (Dean of Students)
- John Georgas (Vice Provost, Academic Operations)
- Pam Heinonen (Associate Vice President, Equity and Access Office)
- Abraham Henn (Program Manager, Sustainability)
- Matt Howdeshell (Associate Athletic Director)
- Andrew Iacona (Senior Facilities Project Manager, Planning, Design, and Construction)

- Lynn Jones (Associate Dean, College of Social and Behavioral Sciences)
- Josh Mackey (Vice President, Human Resources)
- Brian Register (Chief of Staff)
- Rebecca Seeger (Graduate Student Government)
- Erin Stam (Director, Transit Services)
- Brendan Trachsel (Associated Students of Northern Arizona University)
- Gina Vance (Associate Vice Provost, NAU Online)
- Stephen Vedral (Associate Vice President, Facilities and Maintenance)
- Alicia Voytek (Associate Vice President, Housing and Residence Life)
- Jason Wilder (Vice President, Research)

As we move through the Sustainable Smart Campus Master Plan process, there will be regular opportunities for the full spectrum of our NAU community to engage. The plan will consider, among many other elements, these key areas: sustainability, transforming NAU's buildings and grounds into a truly connected 21st-century campus, multimodal transportation infrastructure and support, information technology, accessibility, safety, use of open space, utilities, and more. Ultimately, this process will create a comprehensive blueprint for our infrastructure planning and development that is informed by NAU's mission and vision and that will facilitate the success of our students, support and empower our faculty and staff, and contribute to our partnership with the broader community.

In the months ahead, I hope you will engage in the many avenues that will be made available for feedback and participation as we develop a plan that will ultimately be submitted to ABOR for review and approval. I look forward to the good work ahead and to the continued and comprehensive advancement of our university's mission.

Sincerely,



José Luis Cruz Rivera
President



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