

NORTHERN ARIZONA UNIVERSITY
 CAFR Preliminary - Change in Net Assets - % increase/(decrease) from prior year
 FY 2003 - 2012

Fiscal Year Ended June 30,	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
	<i>percentage increase/(decrease) from prior year</i>									
Revenues										
<i>Operating Revenues</i>										
Student tuition and fees, net of scholarship allowance	7.2	16.5	12.8	13.0	11.2	8.7	10.6	4.7	32.9	n/a
Research grants and contracts	(29.5)	47.9	20.5	0.4	(73.6)	8.4	(5.3)	4.4	8.0	n/a
Federal financial aid grants	n/a	n/a	n/a	n/a	(14.1)	5.8	(4.6)	n/a	n/a	n/a
Sales and services										
Auxiliary enterprises	0.2	5.9	9.4	11.6	4.8	21.3	13.6	3.6	6.5	n/a
Educational departments	(8.0)	18.7	10.2	3.6	(22.6)	(17.8)	12.3	0.8	17.1	n/a
Other revenues	62.1	4.7	14.7	(3.9)	26.9	19.0	15.4	(7.2)	(28.1)	n/a
Total Operating Revenues	3.8	16.9	11.7	9.7	(16.6)	7.2	5.8	3.9	15.1	n/a
Expenses										
<i>Operating Expenses</i>										
Educational and general										
Instruction	1.6	7.3	(3.6)	0.5	9.0	12.7	5.4	3.2	5.3	n/a
Research	(6.1)	3.9	3.9	0.1	0.4	0.6	8.2	4.2	4.1	n/a
Public Service	3.8	1.6	(6.7)	(1.8)	6.6	5.9	17.0	1.2	12.2	n/a
Academic support	(4.8)	11.5	0.5	(7.3)	9.4	3.0	25.9	2.0	2.7	n/a
Student services	9.9	30.4	(10.3)	1.4	16.4	11.8	6.8	4.7	10.5	n/a
Institutional support	2.2	8.7	5.1	(2.4)	13.2	(1.5)	20.8	0.8	(4.9)	n/a
Operation and maintenance of plant	25.0	5.0	(15.6)	(13.1)	26.5	9.0	(0.2)	19.6	(1.8)	n/a
Scholarship and fellowship	(12.5)	24.7	40.8	20.2	6.3	10.5	11.0	(10.9)	34.6	n/a
Auxiliary enterprises	7.8	17.1	2.2	0.2	(14.5)	(6.9)	29.0	(5.8)	(1.4)	n/a
Depreciation	24.0	1.8	4.2	9.5	5.9	13.0	(2.6)	1.0	(8.0)	n/a
Total Operating Expenses	3.4	10.3	(0.4)	(0.2)	7.5	6.4	11.4	2.0	3.8	n/a
Operating loss	2.8	1.8	(12.6)	(8.5)	42.0	5.3	20.3	(0.8)	(9.8)	n/a
Non-Operating Revenues (Expenses)										
State operating appropriations	(19.3)	0.1	(5.3)	(11.7)	12.2	9.8	6.0	5.4	0.4	n/a
Federal fiscal stabilization funds	(100.0)	(97.3)	(53.5)	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Share of state sales tax - TRIF	(0.3)	2.5	(10.9)	(25.4)	(2.9)	42.6	(12.0)	40.9	12.3	n/a
Grants and contracts	6.9	5.2	23.1	1.5	n/a	n/a	n/a	n/a	n/a	n/a
Private gifts	29.5	(26.4)	22.4	(15.2)	98.5	1.9	54.6	(7.1)	(12.6)	n/a
Net investment return / (loss)	(10.2)	(28.6)	(450.5)	(125.4)	(47.4)	31.1	91.9	70.3	35.0	n/a
Interest on indebtedness	63.0	(3.0)	7.7	10.0	16.2	4.6	37.7	40.1	3.7	n/a
Other expenses	16.1	2,029.8	(246.2)	(93.0)	(276.6)	(341.5)	(62.8)	(1,427.8)	(87.0)	n/a
Net Nonoperating Revenues	(14.0)	(3.7)	(2.1)	(2.4)	35.0	14.7	6.4	6.5	0.5	n/a
Income before other revenues, expenses, gains, or losses	(80.1)	(20.8)	55.7	54.1	(7.5)	145.9	(59.4)	63.8	858.7	n/a
Capital appropriation - Research Infrastructure Capital Finan	0.0	0.0	0.0	0.0	122.9	n/a	n/a	n/a	n/a	n/a
Capital grants	(82.4)	5,513.0	(94.0)	(74.3)	4,657.1	28.6	(39.5)	(65.5)	(47.0)	n/a
Additions to permanent endowments	2.5	14.3	11.7	0.2	24.5	(55.3)	101.6	4.5	18.4	n/a
Increase/(Decrease) in Net Assets	(69.2)	(13.7)	43.8	29.8	17.8	148.2	(55.3)	59.5	521.2	n/a